

1 EXERCISE CONCEPT: *RAUORA (SERIES)*

The purpose of this Exercise Concept is to provide initial information on Exercise Series RAUORA and obtain official sign off.

This document replaces the Exercise Concept for Exercise Series RAUORA approved on 7 August 2014.

1.1 Overview

Exercise need	The NZSAR Council has directed that a series of exercises be conducted around the country, to ensure the recently developed MRO Strategic Policy and MRO Readiness Plans are fit for purpose.
Exercise aim	To evaluate the National Mass Rescue Plan
Exercise objectives	<p>The national objectives for the exercise series are:</p> <ol style="list-style-type: none"> 1. Ensuring there is national consistency in readiness plans 2. Knowledge of the plan in each Police District 3. Knowledge of the linkages between agencies 4. Confirmation that agency roles and responsibilities in the plans are correct 5. Confirmation that each agency has an understanding of their respective roles and responsibilities for MRO events 6. Co-ordinating Authorities identify the physical locations for various phases of an MRO 7. Incident Management Team (IMT) outputs are produced <p>The same objectives will be used for each exercise in the series, with a focus at the District level</p>
Exercise date	Various dates 2015-2016
Exercise theme	Mass Rescue Operation (MRO)
Exercise location	Each Police SAR District (ten in total – the three Auckland Police Districts are combined for SAR purposes)
Exercise type	Orientation, followed by Tabletop
Exercise design	<p>For each District the exercise is split into two parts:</p> <ol style="list-style-type: none"> 1. The morning will be an orientation exercise to step through the MRO Readiness plans (MSOPs, DMPs, etc) 2. The afternoon will be a tabletop discussion exercise using a presented narrative scenario, designed for that location.
Exercise scope	<p><i>What is included:</i></p> <p>Determining inter-agency coordination responsibilities</p> <p>Initial coordination activities</p> <p>The search and rescue phase of an MRO event (i.e. rescue, shore-side coordination, reconciliation, welfare arrangements)</p> <p>The escalation and notification processes for MRO events</p> <p><i>What is excluded:</i></p> <p>Whole of government response arrangements (DES, ODESC etc)</p> <p>Non search and rescue phases of MRO events (pollution response, mass fatalities, investigation, recovery etc)</p>
Exercise deliverables	<ol style="list-style-type: none"> 1. Confirmation Police Communications MRO MSOP is adequate 2. Confirmation District MRO plans are adequate 3. Confirmation RCCNZ MRO SAR Plan is adequate

- Resourcing
4. Improvements made to District MRO plans to ensure national consistency
NZSAR will fund:
- the exercise venue
 - morning & afternoon tea, and lunch
 - travel and accommodation costs for the independent exercise facilitator and evaluators
- Agencies are expected to meet all costs (travel and accommodation) for their own personnel attending the exercise.

1.2 Exercise Governance and Management

Exercise Governance Group	Duncan Ferner, NZSAR Mike Hill, MNZ Joe Green, PNHQ
Lead agency	NZSAR
Exercise Director	Duncan Ferner, NZSAR
Exercise Coordinator	Carl van der Meulen, NZSAR
Exercise Planning Team	Carl van der Meulen, NZSAR Rhett Emery, NZSAR Paul Craven, RCCNZ Dave Greenberg Jo Holden, PNHQ Police District SAR Coordinator (or other District appointee as appropriate)
Other key appointments	Facilitator: Dave Greenberg

1.3 Participation

Proposed participating agencies	Participating agencies will be confirmed for each exercise in the series, and will include: Ambulance (St John / WFA) Civil Defence & Emergency Management (local and group) District Health Boards Immigration New Zealand Maritime NZ (Maritime Incident Response Team) Ministry for Primary Industries Ministry of Civil Defence & Emergency Management (Regional Advisor) New Zealand Customs New Zealand Fire Service NZSAR Police Communications Police National Headquarters Police District
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RCCNZ

SAR Providing Agencies (Coastguard, LandSAR, Surf Life Saving)

Welfare representative (CDEM to advise)

1.4 Timeline of Key Milestones

Timeline of key milestones

Milestones – to be supplied to the exercise management team	Deadline
Police Communications MRO MSOP developed	Draft supplied
RCCNZ Mass Rescue Operations SAR Plan developed	Draft supplied
Auckland (combined) District MRO Plan developed	4 weeks prior
Bay of Plenty District MRO Plan developed	Developed
Canterbury District MRO Plan developed	4 weeks prior
Central District MRO Plan developed	Developed
Eastern District MRO Plan developed	4 weeks prior
Northland District MRO Plan developed	Developed
Police MRO Plan template developed	Developed
Southern District MRO Plan developed	Developed
Tasman District MRO Plan developed	Developed
Waikato District MRO Plan developed	4 weeks prior
Wellington District MRO Plan developed	4 weeks prior
Exercise RAUORA run in each District	As scheduled

1.5 Approval

Duncan Ferner

Secretariat Manager
New Zealand Search and Rescue

Joe Green

Coordinator Operations
(Emergency Management)
New Zealand Police

Mike Hill

Manager: RCCNZ & Safety Services
Maritime New Zealand



1.6 Appendix 1: Exercise Objectives

Exercise objectives and KPIs as at 20 July 2015.

Exercise Objectives	Training Objectives	Key Performance Indicators
1. Ensuring national consistency in readiness plans	1.1 Coordinating Authorities MRO communication SOPs are adequate	1.1.1 The triggers for a Mass Rescue event are identified 1.1.2 Authority that takes the call initiates and informs the other Coordinating Authority 1.1.3 Communication between RCCNZ and Police Comms is appropriate 1.1.4 Communication between Police Comms and Local SAR Coordinator is appropriate 1.1.5 Police Comms Supervisor / RCCNZ determine whether this is a Cat I or Cat II SAR 1.1.6 Co-ordination of the MRO is determined 1.1.7 Lead agency activates a co-ordination centre in accordance with SOPs
	1.2 Coordinating Authorities MRO plans are adequate	1.2.1 District Plans are activated in accordance with protocols 1.2.2 Establish communication and POC within the Coordinating Authorities and agree SAR Response
	1.3 Higher level Authorities are informed	1.3.1 Communication is elevated higher as required within the Plans
	1.4 Improvements made to District MRO plans to ensure national consistency	1.4.1 Lessons learned are captured, annotated and disseminated. 1.4.2 Lessons Learned are written into the District MRO Plan and shared nationally 1.4.3 District Plans are analysed against each other to ensure consistency
	2. Knowledge of the plan for Police District	2.1 Appropriate controllers are appointed for each phase of the MRO

Exercise Objectives	Training Objectives	Key Performance Indicators
	2.2 SAR Local Level Response if SAR Cat II	2.2.1 RCCNZ is established as Incident Controller for SAR phase 2.2.2 EOC is functional and conforms to RCCNZ plan 2.2.3 Local SAR Coordinator appointed as On Scene Coordinator (OSC) 2.2.4 The OSC is used appropriately by RCCNZ 2.2.5 The OSC liaises with RCCNZ and other agencies as appropriate 2.2.6 The Police IMT do not attempt to use OSC as a police resource
	2.3 Command & Control is established within the EOC	2.3.1 Coordinator is appointed for each function of the MRO 2.3.2 Structure is considered and followed in accordance with the MRO Plan 2.3.3 Coordinator adheres to the MRO Plan and ensures the same from their staff 2.3.4 The District Operation Plan is opened and used 2.3.5 A Mission Statement is agreed and displayed for all parties to see 2.3.6 A Command Chart is written and displayed 2.3.7 An Incident Action Plan (IAP) is recorded
3. Knowledge of the linkages between agencies	3.1 Coordinating Authorities have the appropriate links with the other Agencies	1.1.1 The Co-ordinating Authority plans have appropriate links to supporting agencies 3.1.2 Any overlaps in the Plans are identified and managed 3.1.2 Liaison/communication/Sitreps are maintained as required throughout the duration of the response in accordance with the MRO Plan
4. Confirm agency roles and responsibilities in the plan are correct	4.1 Coordinating Authorities roles and responsibilities in the MRO Plans are adequate	4.1.1 Key personnel's roles and responsibilities are adhered to in accordance with the MRO Plans
	4.2 Other agencies roles and responsibilities in the MRO Plans are timely and current	4.2.1 Other Agencies stand up key personnel and link into the MRO Plan as required

Exercise Objectives	Training Objectives	Key Performance Indicators
<p>5. Confirm each agency has an understanding of their respective roles and responsibilities in responding to MRO events</p>	<p>5.1 Coordinating Authorities confirm their respective roles and responsibilities in responding to an MRO event in accordance with their Plans</p>	<p>5.1.1 Key personnel perform their roles and responsibilities within the MRO Plan</p> <p>5.1.2 The Regional Coordinator considers how the phases of the incident complement each other within MRO Plan</p> <p>5.1.3 The Coordinator considers how the MRO Plan activates other agencies</p> <p>5.1.4 Regional Coordinator briefs members of the ECC and receives Sitreps from the other Incident Management teams involved in the response</p>
	<p>5.2 Other agencies confirm their respective roles and responsibilities in responding to an MRO event in accordance with their SOPs</p>	<p>5.2.1 Key personnel perform their roles and responsibilities within the ECC in accordance with their SOPs</p> <p>5.2.2 Other agency personnel represented at the ECC</p>
<p>6. Co-ordinating Authorities identify the physical locations for various phases of an MRO</p>	<p>6.1 Locations for each phases are identified within the MRO Plans</p>	<p>6.1.1 Key locations are identified (for example ECC base, landing zones/beach heads, welfare centres, triage centres/hospitals)</p> <p>6.1.2 Other agencies, and agency plans, are consulted and used appropriately</p>
<p>7. Incident Management Team (IMT) outputs are produced</p>	<p>7.1 As per CIMS and the District MRO plan, the following outputs should be produced</p>	<p>7.1.1 The District Operation Plan is opened and used</p> <p>7.1.2 A Mission Statement is agreed and displayed for all parties to see</p> <p>7.1.3 A Command Chart is written and displayed</p> <p>7.1.4 An Incident Action Plan (IAP) is recorded</p>